

Judge Robert S. Lasnik

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

UNITED STATES DISTRICT COURT
WESTERN DISTRICT OF WASHINGTON
AT SEATTLE

-----X
JOSEPH JEROME WILBUR, *et al.*,

No. C11-1100RSL

Plaintiffs

v.

STATEMENT OF
INTEREST OF THE
UNITED STATES

CITY OF MOUNT VERNON, *et al.*,

Defendants.
-----X

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

TABLE OF CONTENTS

INTEREST OF THE UNITED STATES 3

BACKGROUND 4

DISCUSSION 5

 I. The Court Has Broad Authority to Enter Injunctive Relief, Including the Appointment
 of an Independent Monitor, if It Finds a Deprivation of the Right to Counsel..... 6

 II. Appointment of an Independent Monitor Is Critical to Implementing Complex
 Remedies to Address Systemic Constitutional Violations..... 7

 III. If the Court Finds Liability in this Case, its Remedy Should Include Workload
 Controls, Which Are Well-Suited to Implementation by an Independent Monitor..... 9

CONCLUSION..... 10

TABLE OF AUTHORITIES

Cases

Best et al. v. Grant County, No. 04-2-00189-0 (Kittitas Cty. Sup. Ct., filed Dec. 21, 2004)..... 7

Brown v. Bd. of Educ., 349 U.S. 294 (1955)..... 6

Brown v. Plata, 131 S. Ct. 1910 (2011)..... 6

Cruz v. Beto, 405 U.S. 319 (1972)..... 7

Eldridge v. Carpenters 46, 94 F.3d 1366 (9th Cir. 1996)..... 7

Gideon v. Wainwright, 372 U.S. 335 (1963) 2, 3, 4

Hurrell-Harring v. New York, 930 N.E.2d 217 (N.Y. 2010)..... 5

Labor/Community Strategy Center v. Los Angeles County, 263 F.3d 1041 (9th Cir. 2001) 6

Madrid v. Gomez, 889 F. Supp. 1146 (N.D. Cal. 1995) 7

Miranda v. Clark County, NV, 319 F.3d 465 (9th Cir. 2003)..... 1

Missouri Public Defender Comm’n v. Waters, 370 S.W.3d 592 (Mo. 2012)..... 5

Nat’l Org. for the Reform of Marijuana Laws v. Mullen, 828 F.2d 536 (9th Cir. 1987)..... 7

State v. Citizen, 898 So.2d 325 (La. 2005) 5

Swann v. Charlotte-Mecklenburg Bd. of Educ., 402 U.S. 1 (1971)..... 6

Thomas v. County of Los Angeles, 978 F.2d 504, 509 (9th Cir. 1992)..... 6

United States v. City of Pittsburgh, No. 97-cv-354 (W.D. Pa., filed Feb. 26, 1997)..... 8

United States v. City of Seattle, No. 12-cv-1282 (W.D. Wash., filed July 27, 2012)..... 8

United States v. Dallas County, No. 3:07-cv-1559-N (N.D. Tex., filed Nov. 6, 2007)..... 8

United States v. Delaware, No. 1-11-cv-591 (D. Del., filed Jun 6, 2011)..... 8

United States v. King County, Washington, No. 2:09-cv-00059
(W.D. Wash., filed Jan. 15, 2009) 8

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

Statutes

28 U.S.C. § 517..... 3
 42 U.S.C. § 14141..... 3
 42 U.S.C. § 1983..... 1

Other Authorities

Yale Law Journal Symposium Issue, 122 Yale L.J. __ (June 2013) 4
 ABA Standing Committee on Legal Aid and Indigent Defendants Report,
Gideon’s Broken Promise: America’s Continuing Quest for Equal Justice
 (December 2004) 4, 6
 ABA Standing Committee on Legal Aid and Indigent Defendants, *Eight Guidelines*
of Public Defense Workloads (August 2009)..... 10
ABA Ten Principles of a Public Defense Delivery System 2, 4, 9
 Attorney General Eric Holder Speaks at the American Film Institute’s Screening of
Gideon’s Army, June 21, 2013, available at
<http://www.justice.gov/iso/opa/ag/speeches/2013/ag-speech-130621.html> 4
 Attorney General Eric Holder Speaks at the Justice Department’s 50th Anniversary
 Celebration of the U.S. Supreme Court Decision in *Gideon v. Wainwright*,
 March 15, 2013, available at
<http://www.justice.gov/iso/opa/ag/speeches/2013/ag-speech-1303151.html> 3
 Attorney General's Committee on Poverty and the Administration of Federal Criminal
 Justice, *Final Report* (1963) 5
 Cara H. Drinan, *The Third Generation of Indigent Defense Litigation*, 33 N.Y.U.
 Rev. L. & Soc. Change 427 (2009)..... 5, 6
<http://www.justice.gov/atj/>..... 4
<http://www.justice.gov/atj/idp/> 4
<http://www.justice.gov/crt/about/spl/findsettle.php>..... 8
 Mem. of Agreement Regarding the Juvenile Court of Memphis and Shelby
 Counties, Tennessee (2012)..... 3, 10
 National Right to Counsel Committee, *Justice Denied: America’s Continuing*
Neglect of Our Constitutional Right to Counsel (2009) 4

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

Note, *Gideon’s Promise Unfulfilled: The Need for Litigated Reform of Indigent Defense*, 113 Harv. L. Rev. 2062 (2000)..... 6

NACDL, *Minor Crimes, Massive Waste* (2009)..... 5

Steven W. Perry & Duren Banks, U.S. Bureau of Justice Statistics, *Prosecutors in State Courts, 2007 Statistical Tables* (2012)..... 5

1

2 **STATEMENT OF INTEREST OF THE UNITED STATES**

3 The United States files this Statement of Interest to assist the Court in answering the
4 question of what remedies are appropriate and within the Court's powers should it find that the
5 Cities of Mount Vernon and Burlington violate misdemeanor defendants' right to counsel. The
6 United States did not participate in the trial in this case and takes no position on whether
7 Plaintiffs should prevail on the merits. The United States files this SOI to provide expertise and
8 a perspective that it may uniquely possess. If the Plaintiffs prevail, it is the position of the
9 United States that the Court has discretion to enter injunctive relief aimed at the specific factors
10 that have caused public defender services to fall short of Sixth Amendment guarantees, including
11 the appointment of an independent monitor to assist the Court. The United States has found
12 monitoring arrangements to be critically important in enforcing complex remedies to address
13 systemic constitutional harms.

14 In discussing the remedies available to the Court in this Statement, the United States will
15 address questions (1) and (3) of the Court's Order for Further Briefing, with particular focus on
16 the role of an independent monitor. (Dkt. # 319.) To answer the Court's first question, the
17 United States is unaware of any federal court appointing a monitor to oversee reforms of a public
18 defense agency, but the Ninth Circuit has recognized a federal court's authority in this area under
19 42 U.S.C. § 1983. *Miranda v. Clark County, NV*, 319 F.3d 465 (9th Cir. 2003). The United
20 States is aware of one case in which a federal court, through a Consent Order instituting reforms
21 of a County public defender agency, received reports from the county regarding the progress of
22 those reforms. *Stinson v. Fulton Cnty. Bd. of Comm'rs*, No. 1:94-CV-240-GET (N.D. Ga. May
23 21, 1999). However, the Court did not have the benefit of an independent monitor to assist it in
24 assessing the implementation of the reforms.

1
2 Also, an independent monitor is currently monitoring systemic reform of a juvenile
3 public defender system through an agreement between the United States and the Shelby County
4 (TN) Juvenile Court (“Shelby County”).

5 Finally, it is worth noting that but for removal to federal court by the Cities here, this
6 matter would have proceeded in state court, and state court litigation over the crisis in indigent
7 defense is not at all unusual. Those cases bear out the practicality—and, at times, the
8 necessity—of court oversight in this area.

9 In answer to the Court’s third question, a number of states have imposed “hard” caseload
10 standards,¹ but the United States believes that, should any remedies be warranted, defense
11 counsel’s *workload* should be controlled to ensure quality representation. “Workload,” as
12 defined by the *ABA Ten Principles of a Public Defense Delivery System*, takes into account not
13 only a defender’s numerical caseload, but also factors like the complexity of defenders’ cases,
14 their skills and experience, and the resources available to them. Workload controls may require
15 flexibility to accommodate local conditions. Due to this complexity, an independent monitor
16 would provide the Court with indispensable support in ensuring that the remedial purpose of
17 workload controls is achieved.

18 The Washington State Bar’s Standards for Indigent Defense, incorporated by its Supreme
19 Court in its criminal rules, considers the importance of workloads in evaluating the efficacy of
20 defender services. Washington’s move to implement workload controls is a welcome
21 recognition of its obligation under *Gideon*. The United States recognizes that these standards are
22 the result of work commenced at least since 2003 by the Washington State Bar Association’s
23 Blue Ribbon Commission on Criminal Defense and supported by the State Legislature, the

24
25

¹ For example, Arizona, Georgia, and New Hampshire have specific caseload limitations. A number of states have
“soft” caseload caps by using a weighted system. See attached Exhibit 1 for a description of select jurisdictions.

1
2 Washington Defender Association, and the Washington Association of Prosecuting Attorneys,
3 among others. These workload controls are scheduled to go into effect October 2013.²

4 **INTEREST OF THE UNITED STATES**

5 The United States has authority to file this Statement of Interest pursuant to 28 U.S.C.
6 § 517, which permits the Attorney General to attend to the interests of the United States in any
7 case pending in federal court. The United States has an interest in ensuring that all
8 jurisdictions—federal, state, and local—are fulfilling their obligation under the Constitution to
9 provide effective assistance of counsel to individuals facing criminal charges who cannot afford
10 an attorney, as required by *Gideon v. Wainwright*, 372 U.S. 335 (1963). The United States can
11 enforce the right to counsel in juvenile delinquency proceedings pursuant the Violent Crime
12 Control and Law Enforcement Act of 1994, 42 U.S.C. § 14141 (Section 14141). As noted
13 above, the United States is currently enforcing Section 14141’s juvenile justice provision
14 through a comprehensive out-of-court settlement with Shelby County.³ An essential piece of the
15 agreement, which is subject to independent monitoring, is the establishment of a juvenile public
16 defender system with “reasonable workloads” and “sufficient resources to provide independent,
17 ethical, and zealous representation to Children in delinquency matters.” *Id.* at 14-15.

18 As the Attorney General recently proclaimed, “It’s time to reclaim Gideon’s petition –
19 and resolve to confront the obstacles facing indigent defense providers.”⁴ In March 2010, the
20 Attorney General launched the Access to Justice Initiative to address the access-to-justice crisis.
21 Indigent defense reform is a critical piece of the office’s work, and the Initiative provides a

22 _____
23 ² The United States does not by this mean to endorse or detract from the efforts of these entities.

24 ³ Mem. of Agreement Regarding the Juvenile Court of Memphis and Shelby Counties, Tennessee (2012), *available*
25 *at* <http://www.justice.gov/crt/about/spl/findsettle.php>.

⁴ Attorney General Eric Holder Speaks at the Justice Department’s 50th Anniversary Celebration of the U.S.
Supreme Court Decision in *Gideon v. Wainwright*, March 15, 2013, *available at*
<http://www.justice.gov/iso/opa/ag/speeches/2013/ag-speech-1303151.html>.

1
2 centralized focus for carrying out the Department's commitment to improving indigent defense.⁵
3 The Department has also sought to address this crisis through a number of grant programs.⁶ The
4 most recent is a 2012 \$1.2 million grant program, *Answering Gideon's Call: Strengthening*
5 *Indigent Defense Through Implementing the ABA Ten Principles of a Public Defense Delivery*
6 *System* administered by the Bureau of Justice Assistance.⁷ In light of the United States' interest
7 in ensuring that any constitutional deficiencies the Court may find are adequately remedied, the
8 United States files this Statement of Interest on the availability of injunctive relief.

9 BACKGROUND

10 The Plaintiffs' claims of deprivations of the right to counsel, if meritorious, are part of a
11 crisis impacting public defender services nationwide. Fifty years ago, the Supreme Court held
12 that "any person haled into court, who is too poor to hire a lawyer, cannot be assured a fair trial
13 unless counsel is provided for him." *Gideon*, 372 U.S. at 344. And yet, as the Attorney General
14 recently noted, "despite the undeniable progress our nation has witnessed over the last
15 half-century—America's indigent defense systems continue to exist in a state of crisis," and "in
16 some places—do little more than process people in and out of our courts."⁸

17 Our national difficulty to meet the obligations recognized in *Gideon* is well documented.⁹
18 *See, e.g.* ABA Standing Committee on Legal Aid and Indigent Defendants Report, *Gideon's*
19 *Broken Promise: America's Continuing Quest for Equal Justice*, (December 2004). Despite
20

21 ⁵ The office works with federal agencies, and state, local, and tribal justice system stakeholders to increase access to
22 counsel, highlight best practices, and improve the justice delivery systems that serve people who are unable to afford
23 lawyers. More information is available at <http://www.justice.gov/atj/>.

⁶ See Government Accountability Office, *Indigent Defense: DOJ Could Increase Awareness of Eligible Funding* 11-
14 (May 2012), available at <http://www.justice.gov/atj/idp/>.

⁷ Grants have been awarded to agencies in Texas, Delaware, Massachusetts, and Michigan.

⁸ Attorney General Eric Holder Speaks at the American Film Institute's Screening of *Gideon's Army*, June 21, 2013,
24 available at <http://www.justice.gov/iso/opa/ag/speeches/2013/ag-speech-130621.html>.

⁹ In March 2013, the Yale Law Journal held a symposium on the challenges of meeting Gideon's promise and
25 published resulting articles in its most recent issue. *See* 122 Yale L.J. __ (June 2013).

1
2 long recognition that “the proper performance of the defense function is . . . as vital to the health
3 of the system as the performance of the prosecuting and adjudicatory functions,” Attorney
4 General's Committee on Poverty and the Administration of Federal Criminal Justice, *Final*
5 *Report* 11 (1963), public defense agencies nationwide remain at a staggering disadvantage when
6 it comes to resources. Steven W. Perry & Duren Banks, U.S. Bureau of Justice Statistics,
7 *Prosecutors in State Courts, 2007 Statistical Tables 1* (2012) (noting that prosecution offices
8 nationwide receive about 2.5 times the funding that defense offices receive); National Right to
9 Counsel Committee, *Justice Denied: America's Continuing Neglect of Our Constitutional Right*
10 *to Counsel* 61-64 (2009) (collecting examples of funding disparities).

11 Due to this lack of resources, states and localities across the country face a crisis in
12 indigent defense. Cara H. Drinan, *The Third Generation of Indigent Defense Litigation*, 33
13 N.Y.U. Rev. L. & Soc. Change 427 (2009) (describing crises nationwide). In many states,
14 remedying the crisis in indigent defense has required court intervention. *E.g.*, *State v. Citizen*,
15 898 So.2d 325 (La. 2005); *Hurrell-Harring v. New York*, 930 N.E.2d 217 (N.Y. 2010); *Missouri*
16 *Public Defender Comm'n v. Waters*, 370 S.W.3d 592 (Mo. 2012). The crisis in indigent defense
17 extends to misdemeanor cases where many waive their right to counsel and end up unnecessarily
18 imprisoned. NACDL, *Minor Crimes, Massive Waste* 21 (2009).¹⁰

19 DISCUSSION

20 It is the position of the United States that it would be lawful and appropriate for the Court
21 to enter injunctive relief if this litigation reveals systemic constitutional deficiencies in the
22 Defendants' provision of public defender services. Indeed, the concept of federal oversight to
23 address the crisis in defender services has gained momentum in recent years. *See, e.g.*, *Gideon's*
24

25 ¹⁰ The report is available at <http://www.opensocietyfoundations.org/reports/minor-crimes-massivewaste>.

1
2 *Broken Promise, supra*, at 41-42 (recommending federal funding); Drinan, *The Third Generation*
3 *of Indigent Defense Litigation, supra* (arguing federal judges are well suited to address systemic
4 Sixth Amendment claims); Note, *Gideon’s Promise Unfulfilled: The Need for Litigated Reform*
5 *of Indigent Defense*, 113 Harv. L. Rev. 2062 (2000) (advocating systemic litigation). (Again,
6 the United States takes no position on the merits of the underlying suit.)

7 **I. The Court Has Broad Authority to Enter Injunctive Relief, Including the**
8 **Appointment of an Independent Monitor, if It Finds a Deprivation of the Right to**
9 **Counsel.**

10 If Plaintiffs prevail on the merits of their claims, or as part of a consent decree, this Court
11 has broad authority to order injunctive relief that is adequate to remedy any identified
12 constitutional violations within the Cities’ defender systems. *Swann v. Charlotte-Mecklenburg*
13 *Bd. of Educ.*, 402 U.S. 1, 15 (1971); *see also Thomas v. County of Los Angeles*, 978 F.2d 504,
14 509 (9th Cir. 1992) (noting that courts have power to issue “broad injunctive relief” where there
15 exist specific findings of a “persistent pattern of [police] misconduct”). When crafting injunctive
16 relief that requires state officials to alter the manner in which they execute their core functions, a
17 court must be mindful of federalism concerns and avoid unnecessarily intrusive remedies.
18 *Labor/Community Strategy Center v. Los Angeles County*, 263 F.3d 1041, 1050 (9th Cir. 2001).
19 Courts have long recognized—across a wide range of institutional settings—that equity often
20 requires the implementation of injunctive relief to correct unconstitutional conduct, even where
21 that relief relates to a state’s administrative practices. *See, e.g., Brown v. Plata*, 131 S. Ct. 1910
22 (2011) (upholding injunctive relief affecting State’s administration of prisons); *Brown v. Bd. of*
23 *Educ.*, 349 U.S. 294 (1955) (upholding injunctive relief affecting State’s administration of
24 schools). Indeed, while courts “must be sensitive to the State’s interest[s],” courts “nevertheless
25

1
2 must not shrink from their obligation to ‘enforce the constitutional rights of all persons.’” *Plata*,
3 131 S. Ct. at 1928 (quoting *Cruz v. Beto*, 405 U.S. 319, 321 (1972)).

4 In crafting injunctive relief, the authority of the Court to appoint a monitor is well
5 established. *Eldridge v. Carpenters 46*, 94 F.3d 1366 (9th Cir. 1996) (holding that district
6 court’s failure to appoint a monitor was an abuse of discretion where defendant insisted on
7 retaining a hiring practice already held to be unlawfully discriminatory); *Nat’l Org. for the*
8 *Reform of Marijuana Laws v. Mullen*, 828 F.2d 536, 543 (9th Cir. 1987); *Madrid v. Gomez*, 889
9 F. Supp. 1146, 1282 (N.D. Cal. 1995) (holding that the “assistance of a Special Master is clearly
10 appropriate” because “[d]eveloping a comprehensive remedy in this case will be a complex
11 undertaking involving issues of a technical and highly charged nature”).

12 **II. Appointment of an Independent Monitor Is Critical to Implementing Complex** 13 **Remedies to Address Systemic Constitutional Violations.**

14 In the experience of the United States, appointing a monitor can provide substantial
15 assistance to courts and parties and can reduce unnecessary delays and litigation over disputes
16 regarding compliance. This is especially true when institutional reform can be expected to take a
17 number of years. A monitor provides the independence and expertise necessary to conduct the
18 objective, credible analysis upon which a court can rely to determine whether its order is being
19 implemented, and that gives the parties and the community confidence in the reform process. A
20 monitor will also save the Court’s time.

21 In Grant County, Washington, an independent monitor was essential to implementing the
22 court’s injunction in a right-to-counsel case. *Best et al. v. Grant County*, No. 04-2-00189-0
23 (Kittitas Cty. Sup. Ct., filed Dec. 21, 2004). There, the monitor assisted the court and parties for
24 almost six years by conducting site visits, assessing caseloads, and completing quarterly reports
25 on the County’s compliance with court orders. We note that the monitor’s term in Grant County

1
2 was limited from the outset to a defined period, and the monitor's final report noted work that
3 still remained to be done.¹¹ In our experience, it is best to continue monitoring arrangements
4 until the affected parties have demonstrated sustained compliance with the court's orders.

5 In 2009, the United States entered a Memorandum of Agreement with King County,
6 Washington to reform the King County Correctional Facility. *United States v. King County,*
7 *Washington*, No. 2:09-cv-00059 (W.D. Wash., filed Jan. 15, 2009). That successful reform
8 process was assisted by an independent monitor. Other significant cases involving monitors
9 include: *United States v. City of Pittsburgh*, No. 97-cv-354 (W.D. Pa., filed Feb. 26, 1997)
10 (police; compliance reached in 1999); *United States v. Dallas County*, No. 3:07-cv-1559-N (N.D.
11 Tex., filed Nov. 6, 2007) (jail); *United States v. Delaware*, No. 1-11-cv-591 (D. Del., filed Jun 6,
12 2011) (mental health system); *United States v. City of Seattle*, No. 12-cv-1282 (W.D. Wash.,
13 filed July 27, 2012)(police). In each of these cases, the independent monitor improved efficiency
14 in implementation, decreased collateral litigation, and provided great assistance to the court.¹²

15 The selection of a monitor need not be a strictly top-down decision by the Court. The
16 parties may agree on who should fill the role of the monitor, but if they cannot, the Court can
17 order them to nominate monitor candidates for the Court's consideration. In addition, it should
18 be noted that the cost of an independent monitor, however it is paid, should not reduce the funds
19 available for indigent defense.

20 Finally, it should be noted that the appointment of an independent monitor can ensure
21 public confidence in the reform process. With allegiance only to the Court and a duty to report
22 its findings accurately and objectively, the monitor assures the public that the Cities will move
23

24 ¹¹ The monitor's final report and two of its quarterly reports are attached as Exhibit 2.

¹² Summaries of those cases, relevant pleadings, and reports from the monitors can be found at
<http://www.justice.gov/crt/about/spl/findsettle.php>.

1
2 forward in implementing the Court's order, and will not escape notice if they do not. Moreover,
3 the Cities' progress towards implementing the Court's order will be more readily accepted by a
4 broader segment of the public if that progress is affirmed by a monitor who is responsible for
5 confirming each claim of compliance asserted by the Cities.

6 **III. If the Court Finds Liability in this Case, its Remedy Should Include Workload**
7 **Controls, Which Are Well-Suited to Implementation by an Independent Monitor.**

8 Achieving systemic reform to ensure meaningful access to counsel is an important, but
9 complex and time-consuming, undertaking. Any remedy imposed by the Court may require
10 years of assessment to determine whether it is accomplishing its purpose, and the Court and the
11 parties may need independent assistance to resolve concerns about compliance.

12 One source of complexity will be how the Court and parties assess whether public
13 defenders are overburdened. In its Order for Further Briefing, the Court asked about "hard"
14 caseload standards, which provide valuable, bright-line rules that define the outer boundaries of
15 what may be reasonably expected of public defenders. *ABA Ten Principles, supra*. However,
16 caseload limits alone cannot keep public defenders from being overworked into ineffectiveness;
17 two additional protections are required. First, a public defender must have the authority to
18 decline appointments over the caseload limit. Second, caseload limits are no replacement for a
19 careful analysis of a public defender's *workload*, a concept that takes into account all of the
20 factors affecting a public defender's ability to adequately represent clients, such as the
21 complexity of cases on a defender's docket, the defender's skill and experience, the support
22 services available to the defender, and the defender's other duties. *See id.* Making an accurate
23 assessment of a defender's workload requires observation, record collection and analysis,
24 interviews with defenders and their supervisors, and so on, all of which must be performed
25 quarterly or every six months over the course of several years to ensure that the Court's remedies

1
2 are being properly implemented. The monitor can also assess whether, regardless of workload,
3 defenders are carrying out other hallmarks of minimally effective representation, such as visiting
4 clients, conducting investigations, performing legal research, and pursuing discovery. ABA
5 Standing Committee on Legal Aid and Indigent Defendants, *Eight Guidelines of Public Defense*
6 *Workloads* (August 2009). These kinds of detailed inquiries, carried out over sufficient time to
7 ensure meaningful and long-lasting reform, are critical to assessing whether the Cities are truly
8 honoring misdemeanor defendants' right to counsel, and they can be made most efficiently and
9 reliably by an independent monitor. As shown in Exhibit 2, these are the kinds of inquiries made
10 by the independent monitor in the Grant County, Washington case. Also, should non-
11 compliance be identified, early and objective detection by the monitor, as well as the
12 identification of barriers to compliance, allow the parties to undertake corrective action.

13 An independent monitor may also obviate the need for the Court to dictate specific and
14 rigid caseload requirements. In the Shelby County juvenile justice enforcement matter, for
15 example, the County is required to establish a juvenile defender program that provides defense
16 attorneys with reasonable workloads, appropriate administrative supports, training, and the
17 resources to provide zealous and independent representation to their clients, but the agreement
18 does not specify a numerical caseload limit. *See* Mem. of Agreement at 14-15.

19 CONCLUSION

20 Should the Court find for the Plaintiffs, it has broad powers to issue injunctive relief.
21 That power includes the authority to appoint an independent monitor who would assist the
22 Court's efforts to ensure that any remedies ordered are effective, efficiently implemented, and
23 achieve the intended result.
24
25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

Respectfully submitted,

JOCELYN SAMUELS*
Acting Assistant Attorney General
Civil Rights Division
United States Department of Justice

ROY L. AUSTIN, JR. (DC 980360)*
Deputy Assistant Attorney General
Civil Rights Division

Of Counsel:
Deborah Leff (DC 941054)*
Acting Senior Counselor for
Access to Justice
Telephone: (202) 514-7073
deborah.leff@usdoj.gov

JONATHAN M. SMITH (DC 396578)
Chief
Civil Rights Division
Special Litigation Section

Larry Kupers (DC 492450)*
Senior Counsel
Access to Justice
Telephone: (202) 514-7173
Larry.B.Kupers@usdoj.gov

JUDY C. PRESTON (MD)*
Principal Deputy Chief
Civil Rights Division
Special Litigation Section

 /s/ Winsome G. Gayle
WINSOME G. GAYLE (NY 3974193)*
Trial Attorney
Civil Rights Division
Special Litigation Section
Winsome.Gayle@usdoj.gov

 /s/ Paul Killebrew
PAUL KILLEBREW (LA 32176)*
Trial Attorney
Civil Rights Division
Special Litigation Section
Paul.Killebrew@usdoj.gov

950 Pennsylvania Avenue, NW
Washington, DC 20530
Telephone: (202) 514-2000
Facsimile: (202) 514-6273

Attorneys for the United States of America

*Conditional Admission is Pending

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CERTIFICATE OF SERVICE

I hereby certify that on August 14, 2013, a copy of the foregoing was filed electronically. Notice of this filing will be sent by email to all parties by operation of the Court's electronic filing system. Parties may access this filing through the Court's CM/ECF System.

/s/ Winsome G. Gayle
WINSOME G. GAYLE*
Trial Attorney
Civil Rights Division
Special Litigation Section
U.S. Department of Justice
950 Pennsylvania Avenue, NW
Washington, DC 20530
Telephone: (202) 514-2000
Facsimile: (202) 514-6273
Winsome.Gayle@usdoj.gov

Attorney for the United States of America

* Conditional Admission is Pending